



Northern Forest Center

Fiscal Year 2010 Annual Report

CREATING ECONOMIC VITALITY BASED ON SUSTAINABILITY



www.NorthernForest.org
www.ForestEconomy.org



Northern Forest Center

Annual Report for Fiscal Year 2010

For the past 13 years, the Northern Forest Center has advanced the concept that thinking regionally, working through partnerships, and creating economic vitality based on sustainability is the best way to help this region thrive in the future. To build consensus, The Center convened leaders and facilitated conversations across the region, helping to overcome initial resistance to this new way of thinking. We're pleased to see that over the years so many people and organizations have come to share this conviction.

Now what? The Center continues to provide the essential "center," the place where divergent interests can come together to generate new ideas and strategies, but we're well aware of the urgent need to prove the concept: to catalyze initiatives, spur innovation and leverage investment in the region. Locally focused demonstration projects—rooted in sound research and strong partnerships—are essential to show how communities can benefit from thinking about the economy and the environment as a package, and how they can look for ways to advance each simultaneously.

The Center, through a dynamic and externally-focused strategic planning process, is evolving, building on its strong history and helping to develop market-driven approaches to sustain the forest, provide jobs and be a model for rural resurgence. As ever, The Center delivers on its mission by collaborating with a wide range of public and private partners.

On the pages ahead we highlight some stories from the year's work, and the enclosed map shows the breadth of initiatives underway that promise to deliver benefits to Northern Forest communities.

We hope you find this complex and long-term vision both inspiring and heartening. We do, and that's what makes the challenge of this important work so exhilarating.

Thank you for your continued confidence and support.

Our best to you all,

Rob Riley, President

Jennifer M. Huntington, Chair

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What We Do

The Center advocates for the Northern Forest region and helps its communities benefit from forest-based economic and conservation initiatives.

With partners across the region, The Center is creating a new generation of conservation tools that can provide economic incentives for good long-term forest stewardship while simultaneously reinvigorating the region's economy.

Our Programs

Generate Returns for communities, businesses, and landowners using the forested landscape sustainably for:

- Wood Products
- Renewable Energy from Biomass
- Ecosystem Services
- Tourism

Build Capacity across the region through:

- Coordinated Public Policy
- Targeted public and private investment
- Strong, collaborative networks

Demonstrate Success

through specific place-based projects that integrate multiple strategies:

- Community Forests
- Androscoggin Valley – Mahoosuc Region Pilot

Highlights of the Year

Northern Forest Investment Zone

Partners launch projects to diversify income from forestland

In 2009, The Center secured designation for the Northern Forest as one of three “Forest Investments Zones” in the country. Through this ambitious initiative, The Center is leading or coordinating projects across the region designed to increase private investment, develop use of community-scale biomass, advance innovation in wood-product manufacturing, encourage community forests and forestry, and help landowners realize economic return for the environmental services their land provides.

Examples of Investment Zone projects underway include:

- Quantifying and marketing carbon credits for forestland owners in Maine;
- Advancing the latest in technology and marketing to leaders of 60 wood product manufacturing companies through the Regional Wood Products Consortium;
- Adding 1,839 acres to an existing Community Forest and holding workshops to acquaint communities, landowners and others with the Community Forest model;
- Drafting and disseminating guidelines for sustainable biomass harvesting;
- Piloting a market-based project for payments for watershed services in western Maine and the Upper Connecticut River watershed.

The Center’s core partners in the Investment Zone initiative (funded by the US Endowment on Forestry & Communities) include:

- Biomass Energy Resource Center
- Coastal Enterprises, Inc.
- Forest Guild
- Manomet Center for Conservation Sciences
- Sustainable Forest Futures
- Community Forest Collaborative (comprised of The Center, Sustainable Forest Futures, Quebec-Labrador Foundation and the Trust for Public Land).



Photos: Jerry & Marcy Monkman/EcoPhotography

Tourism

Collaboration spurs investment and training to increase quality employment in tourism-based businesses

Through its coordination of the Maine Woods Consortium Tourism Committee, The Center helped develop and launch the Maine Woods Sustainable Tourism Investment Initiative. Anchored by a three-year partnership with the Betterment Fund, this initiative engages a wide range of stakeholders to guide investment in tourism projects with the potential to increase the number of living-wage tourism jobs in the Maine Woods.

One product of this effort is the Maine Woods Tourism Training Initiative which has trained more than 100 front-line employees and managers of tourism businesses in Franklin, Piscataquis and Washington Counties in Maine. Over the past year, training topics ranged from basic customer service to marketing and regional destination interpretation. Looking forward,

the program will continue in each of the pilot counties and expand to deliver tourism workforce training in Aroostook, Oxford and Penobscot Counties in the Maine Woods.

Core partners in the Maine Woods Consortium include:

- Androscoggin Valley Council of Governments
- Bethel Area Chamber of Commerce
- Coastal Enterprises, Inc.
- Eastern Maine Development Corporation
- Maine Office of Tourism
- Manomet Center for Conservation Sciences
- Maine Rural Partners
- Northern Maine Development Commission
- Sunrise Economic Development Council



Public Policy

Coordinated strategy focuses on strategic investment in Northern Forest

- The Center coordinated regional support to fund the Northern Border Regional Commission and to ensure that the commission will incorporate the work of the Sustainable Economy Initiative into its own regional strategy. The Commission is a federal-state partnership intended to provide funding for economic development efforts in the Northern Forest. The Center organized 70 leaders from the four states whose support secured an initial \$1.5 million to fund the commission in its first year. Center staff and partners worked with the congressional delegation and governors' offices to focus on how the new commission could be most beneficial to the region, and were among the first to meet with the newly appointed federal co-chair of the commission.
- The Center also worked closely with the region's congressional delegation to advocate for climate, energy, and rural development policy that could help create new opportunities to earn income from well managed forests.
- Over the year The Center also ensured that the Northern Forest's federal policy interests were aligned with and reflected in

the platforms of other rural policy coalitions, including the Rural Voices for Conservation Coalition (14 western states) and the nascent Eastern Forest Policy Network (eastern seaboard states), and at the state level through input to the New England Governor's Commission on Land Conservation.

Community Forests

Collaborative supports new fund to create Community Forests

Working through the Open Space Institute (OSI), The Community Forest Collaborative—of which the Center is a member—helped launch the new Community Forest Fund, which will support the creation and expansion of Community Forests in Maine, New Hampshire, and Vermont. Partners engaged in starting the fund have helped raise \$1.4 million and will continue to seek additional capital. OSI will administer the fund through a regional advisory committee, which is reviewing the first round of applications in fall 2010.

Citizens Bank names The Center as “Champion in Action”

Center President Rob Riley (2nd from left) and Board member Steve Barba (far right) accept the Champions in Action® award for environmental impact from Citizens Bank of New Hampshire President Cathleen Schmidt (2nd from right) and WMUR-TV General Manager Jeff Bartlett (far left) during an award ceremony in July. The Champions in Action program recognizes and supports nonprofit organizations for their contributions to New Hampshire communities with an award of \$25,000, media coverage, and extensive promotional and pro-bono support from Citizens Bank and WMUR.



Photo courtesy of Citizens Bank

Other Programs

Programs advance benefits for Northern Forest communities

Other highlights of the year include:

- Collaborating with foundations and private investors to develop a natural-resource based investment strategy for the region;
- Documenting and promoting awareness of the numerous biomass proposals and related issues in each state through visual indices available online;
- Creating and sharing a legislative process map to help communities—and new Energy Committees in particular—understand the steps in creating and changing policies that affect them;
- Participating in the Coos County Benefits Alliance to help ensure that biomass energy projects in the county provide tangible benefits to residents.
- Reinstating the *Northern Forest News Digest* as a free service to subscribers across the region to keep them aware of issues and opportunities related to forest sustainability, renewable energy, community development, and much more.

Partners in Action: Wood Products

Innovation for an industry

Consortium helps wood product manufacturers find their cutting edge

The Regional Wood Products Consortium made its debut across the region with a barnstorming tour that delivered 10 innovation workshops to owners and managers of nearly 60 wood product manufacturing companies.

The Center helps to advance innovation in the industry as one of the key goals of the Northern Forest Investment Zone initiative.

As president of the Vermont Wood Manufacturers Association (VWMA), a key industry partner in the Consortium, Mike Rainville was on hand to welcome participants in the wood products technology workshop held in East Montpelier. But he was also there to learn.

Mike is ready to upgrade the automated routers that help his staff of more than 30 people cut the intricate shapes for the toys manufactured by his award-winning business, Maple Landmark Woodcraft in Middlebury, Vermont.

“If you’re going to be competitive and efficient, you need some technology,” says Mike, who started wholesaling his first products when he was 15. “In this business, all the improvements come in little bits and pieces. We hope that the companies that attend the workshops can pick up what they need to know to advance their business.

“The workshops expose people to new information,” he says. “I learned from all the presenters. It’s amazing what the cumulative impact of this can be: you learn something, buy some new equipment, and in five years you’re a different kind of business.”

Mike speaks from experience. The first set of routers he bought enabled his company to use a higher quality wood for its best-selling “name trains,” improve their yield, and reduce strain on employees. Maple Landmark has sold more than 6 million train cars and Mike is looking ahead to how the next generation of technology might make his company even more successful.

Above: Mike Rainville, owner of Maple Landmark Woodcraft, stands with some of his best-selling toys in the gift shop at his manufacturing plant in Middlebury, Vermont.



“It’s amazing what the cumulative impact of this can be: you learn something, buy some new equipment, and in five years you’re a different kind of business.”

**Mike Rainville, President, Maple Landmark Woodcraft
& President of the Vermont
Wood Manufacturers Association**

Weighing pros and cons

Roadmaps, forums and data tools help communities evaluate biomass energy

Across the Northern Forest, more than 30 towns and cities are wrestling with questions about how renewable energy from forest biomass might fit into their future. Motivated by the steep oil-price increases of 2008, municipalities and school districts are hoping to save money, reduce their environmental impact and lure new businesses with cheaper, greener energy generated from biomass—mainly from the byproducts of harvesting and tree thinnings, as well as sawdust.

But there's a lot to consider: wood supply, harvesting guidelines, infrastructure needs, ownership options, regulations, costs, and financing are some of the major concerns.

The stakes are high for communities like Colebrook, N.H.—a town with 21% unemployment that paid \$250,000 to heat its schools in 2008. The town is considering creating a district heating system that would offer biomass-generated heat to the downtown buildings, and also produce electricity that could be used or sold back to the grid.

“Our project has the potential to keep money circulating in town instead of being sent out to pay for oil,” says Dick Harris, chairman of the Colebrook District Heating Fact Finding Committee. “It can lower the cost for the business community and can keep people working in the woods.”

To help Dick and his peers across the region wade through their evaluations of proposals for combined-heat-and-power systems, district heating, boiler systems, chip mills and pellet plants, The Center connects them to experts in the field and makes them aware of best practices, funding sources and the latest reports.

“The Center is a great resource,” says Dick. “They help us consider our project as part of the bigger picture. We need to understand issues like how wood supply might be affected if the demand increases because of so many new biomass projects.”

To share the big picture perspective, The Center created an online “visual index” for each state that summarizes the multitude of proposals and known related issues, such as public policy and transmission issues. Anyone can access the indexes for Maine, New Hampshire, Vermont or New York from a link on The Center’s homepage @ www.northernforest.org.



“Our [district heating] project has the potential to keep money circulating in town instead of being sent out to pay for oil. It can lower the cost for the business community and keep people working in the woods.”

Dick Harris, chairman of the Colebrook District Heating Fact Finding Committee

Above: Kevin McKinnon, director of Public Works for Colebrook, NH, is interviewed about the town's potential biomass district heating project.

Tapping value from the forest

Photo courtesy of Manomet Center for Conservation Sciences



“It may be worthwhile for smaller landowners to get into the carbon market, especially if they can earn enough to cover their property taxes. The income could help them keep the land in the family.”

**John Gunn, Ph.D., Senior Program Leader,
Manomet Center for Conservation Sciences**

Northern Forest Investment Zone partners create tools to help landowners assess new income opportunities

In the Northern Forest, it can easily be two or three decades between major timber harvests on a single parcel, especially for small woodland owners, and yet property taxes and other expenses come due every year.

The partners in the Northern Forest Investment Zone initiative are helping landowners take advantage of ways to earn income from the important services that healthy forestland provides to the public, such as filtering water and keeping carbon out of the atmosphere. The Center is helping to fund these projects and connect them to other ecosystem projects in the region.

A perfect example is Sebago Lake in Maine, which supplies water to 200,000 people in greater Portland. The water is so clean that the city water district has saved \$75 million because it is not required to build a water treatment plant.

“If the water flowing into Sebago is not kept clean, the people in Portland will see their water utility costs rise overnight,” says John Gunn, Ph.D., senior program leader at Manomet Center for Conservation Sciences, which is one of The Center’s partners in the Northern Forest Investment Zone. “We’re trying to make that connection more explicit and use the market to reward good actors for protecting services maintained by healthy private forests.”

The carbon secured in the trees across the Northern Forest also represents potential value, but landowners don’t know much about the market yet. To help, Manomet is developing an evaluation tool. “It will be almost like Turbo Tax,” says John. “They’ll work through a series of questions about the property, and we’ll build in some of the cost information they need to know so a landowner can look objectively at the potential income he could receive from the sale of carbon.”

John hopes to have a working version of the carbon financial assessment tool ready by year end, and have a finished version ready for workshops in the spring.

“It may be worthwhile for smaller landowners to get into the carbon market, especially if they can earn enough to cover their property taxes,” says John. “The income could help them keep the land in the family, or at least compensate the landowner for the benefits his land is providing to society.”

Public policy paves the way

State leaders gain strength collaborating across borders

Public policy can be either a roadblock or can pave the way for positive changes that will benefit the people and communities of the Northern Forest. As a regional organization, The Center relies on state-based partners to stay abreast of community priorities, and in turn coordinates regional outreach and advocacy to give the region its strongest voice in Washington, D.C.

One key policy partner in New York is John Bartow, executive director of the Tug Hill Commission, a state agency that works with 62 communities to help maintain the rural character, economy and quality of

life in this 2,100-square-mile area between Lake Ontario and the Adirondacks.

“I’ve always been fascinated with the challenges that rural regions face in getting state and federal attention for their issues,” says John. “We have less clout because of our lower population, but rural areas are very important to non-rural areas. They’re necessary for public water supplies, timber harvesting, agriculture, hunting, fishing, wildlife. It’s in the interest of urban communities to help address the needs of rural areas.”

John has seen big changes—the loss of manufacturing jobs based on natural resources, a tremendous swing toward recreation, and the shift toward renewable energy generation from wood, wind and water, which are all abundant in Tug Hill.

“Working with the Center and the four Northern Forest states, we get to weigh in on how this region with resources will respond,” says John. “We don’t want to be eliminated from competition nor get exploited for lack of control. Working as four states is key. We’re much stronger together.”

“It is so helpful to have The Center staff focus on policy while we’re focused on day-to-day problems,” he says. “They tell us when we need to act on important legislation or funding, which minimizes the amount of time and work we need to put in. I’ve seen a direct impact. We’ve been able to get our delegation queued up for important legislation. I can deliver 62 letters from local officials, but I need to know when and be brought up to date on the status of the policy so we can act.”



Photo courtesy of Tug Hill Commission

“We don’t want to be eliminated from competition nor get exploited for lack of control. Working as four states is key. We’re much stronger together.”

John Bartow,
Executive Director,
Tug Hill Commission



Sustainable Forest Futures (SFF), a non-profit subsidiary of the Northern Forest Center, promotes a competitive and sustainable forest economy in Maine, New Hampshire, Vermont and northern New York. SFF has its own specialized Board of Directors (see page 11).

SFF conducts its activities through the following programs:

- **Regional Wood Products Consortium**, which promotes innovation in wood products manufacturing to enhance economic competitiveness;
- **Community Forest Collaborative**, which promotes community forest ownership as a tool for economic development, community development and conservation;
- **Cut-to-Length Harvesting Initiative**, which promotes innovation in logging to provide economic benefits and enhance ecological sensitivity; and
- **New Markets Tax Credit Financing for Working Forestland**, in which SFF, as a working partner of Coastal Enterprises Inc. (CEI), facilitates subsidized financing for working forest conservation and economic development.

Programs aim for transformational change

Center subsidiary supports sustainable forestry and innovation

Regional Wood Products Consortium advances innovation

Sustainable Forest Futures (SFF) and the wood products manufacturing industry in Maine, New Hampshire, Vermont and northern New York launched the Regional Wood Products Consortium to encourage innovation in the industry and enhance economic competitiveness. SFF has worked closely with a number of trade association partners in this initiative, including the Wood Products Manufacturers Association, the Maine Wood Products Association, the New Hampshire Timberland Owners Association, the Vermont Wood Manufacturers Association, and the Empire State Forest Products Association.

As its first major activity, the Consortium has begun conducting specialized innovation workshops geared toward leaders of small- and medium-sized wood products companies to assist them in deciding whether to pursue particular innovations for their businesses. Each workshop features top national experts, and is repeated in multiple sites across the region.

The first two workshop series—on marketing and effective use of technology—attracted substantial participation from business owners and managers. A total of 75 people representing 49 wood products companies participated in the marketing workshops. The technology workshop attracted 56 participants from 36 wood products companies.

The workshops have generated substantial positive feedback, and a number of companies are pursuing innovations with ongoing support from SFF. Workshop participants that pursue innovations flowing from the workshops are eligible for funding to offset some costs related to hiring innovation service providers, including consultants, specialized training programs, and more. The Consortium’s specialized innovation workshops



Veronic Landry, Ph.D., of FP Innovations - Forintek discusses technological advances in wood product finishing with a workshop participant at a Regional Wood Products Consortium workshop in Vermont.

will continue this fall and early in calendar year 2011, with workshops on lean manufacturing, mass customization, and enhancing economic competitiveness through going green.

“Hearing Jeff [Howe’s] presentation should be a pre-requisite to managing a wood products business!”

Jula Sampson, Co-owner of A.E. Sampson & Son, a hardwood flooring manufacturer, Warren, ME

Collaborative promotes Community Forests

The Community Forest Collaborative, comprised of SFF, the Northern Forest Center, the Trust for Public Land, and the Quebec Labrador Foundation, works in a number of ways to promote the development and implementation of community-owned forests in Maine, New Hampshire and Vermont. The Collaborative has played a central role in conserving more than 8,000 acres of productive forestland through the creation of new or expanded Community Forests, and has set the stage for an additional 22,000 acres of Community Forests.

The Collaborative works directly to establish Community Forests and provides information and support through workshops to people and communities interested in the Community Forest Model, which provides economic, social, and environmental benefits to communities. The Collaborative is also a leading source of research and reports on Community Forests.

The Collaborative achieved a significant milestone in May with the launch of the Community Forest Fund, which will support the creation and expansion of Community Forests in Maine, New Hampshire, and Vermont. The Fund is initially capitalized at \$1.4 million. In collaboration with the Community Forest Collaborative, the Open Space Institute is administering the Fund, which is reviewing the first round of applications this fall.



Bob Shaffro/Maine Association of Conservation Commissions

The Community Forest Collaborative conducted workshops in Bangor and Bath, Maine, to reach out to communities interested in the benefits of creating a Community Forest.

Partnership encourages use of Cut-to-Length harvesting

SFF's Cut-to-Length Harvesting Initiative, a partnership involving SFF, The Lyme Timber Company and Coastal Enterprises, Inc. (CEI), encourages and facilitates the use of this advanced harvesting technology. Cut-to-Length harvesting has environmental benefits, as well as the potential to provide economic benefits to landowners, loggers and the broader forest economy. In May 2010, at the Northeastern Forest Products Equipment Expo in Essex Junction, Vermont, SFF and The Lyme Timber Company presented a workshop on the results

of a major survey documenting how and where Cut-to-Length systems have been adopted in the Northeast, as well as benefits and challenges, and recommendations. This is part of a broader study that SFF is conducting, with a report to be published this year.

For more information about SFF and its programs, please visit SFF's new website at www.foresteconomy.org.

Sustainable Forest Futures FY10 Board of Directors

CHAIR: ROB RILEY, *President, Northern Forest Center*

PHILIP BIBEAU, *Executive Director, Wood Products Manufacturers Association*

PAUL BOFINGER, *Director, Northern Forest Center*

ALAN CHESNEY, *Owner, Wells Woodturning & Finishing, Inc.; President, Maine Wood Products Association*

KENDA JAMES, *Operations Manager, Old Adirondack Furniture*

ELLEN KAHLER, *Executive Director, Vermont Sustainable Jobs Fund*

KEVIN KING, *President & CEO, Empire State Forest Products Association*

BOB MACGREGOR, *Executive Director, Maine Wood Products Association*

RICHARD NICHOLS, *Director, Northern Forest Center*

STEVE ROHDE, *President, Sustainable Forest Futures*

KEITH ROSS, *Senior Advisor, LandVest*

NED THERRIEN, *Director and Immediate Past President, New Hampshire Timberland Owners Association*

JIM TIBBETTS, *President, First Colebrook Bank*

KATHLEEN WANNER, *Executive Director, Vermont Wood Manufacturers Association, and Executive Director, Vermont Woodlands Association*

Ways of the Woods

Exhibition charts new course

Ways of the Woods transitions to longer installations

After criss-crossing the Northern Forest for more than three full seasons and serving 130,000 visitors, The Center's mobile museum about regional heritage will take a new approach to telling its story. *Ways of the Woods*, which first toured in August 2006, will now partner with colleges, museums and other institutions for longer-term installations—allowing the exhibition's host to incorporate *Ways of the Woods* into its own programming.

"*Ways of the Woods* will help our learners of all ages understand their community in the context of the broader Northern Forest region," says Katharine Eneguess, president of White Mountains Community College, which is hosting the exhibit this fall. "It will help them understand that the education they receive here is applicable to so many issues and opportunities in the region."

The exhibition, which features multi-media displays, outdoor kiosks, artifacts and children's activities packaged in a 53-foot tractor-trailer, has been popular with people of all backgrounds.

"So many of the college's credit and non-credit course offerings—from geographic information technology and environmental science, to surveying and working with logging equipment in our mobile equipment technology labs—overlap with the story *Ways of the Woods* is telling," says Katharine, who also serves on The Center's board of directors. "It's a great tool for grounding the college's course work in the heritage and culture of the region."

"The longer installations will provide opportunities for people to engage with exhibit themes in a deeper way than they could at a county fair or weekend event," she continues. "One idea is to offer discussions about relevant books that speak to the heritage of the region and the current issues that we face. Our campus is very excited to partner with our greater community to bring this program opportunity to our College."



Ways of the Woods has begun to partner with colleges and other institutions for longer-term installations that augment the host's own programs and afford a deeper engagement to visitors.



"So many of the college's credit and non-credit course offerings...overlap with the story *Ways of the Woods* is telling. It's a great tool for grounding the college's course work in the heritage and culture of the region."

**Katharine Eneguess, President
White Mountains Community College**

Financial Report: FY2010

Stability in a Tough Economy

In Fiscal Year 2010, The Center worked diligently to contain costs without compromising on the quality of program delivery across the four-state region.

Major program investments for the year included coordinating the first year of the Northern Forest Investment Zone initiative, which is focused on creating new income opportunities based on the forest's natural resources, and working with leaders in the wood products industry to advance competitiveness and innovation in this important economic sector for the region.

The Center has continued to lead regional strategy development for the Northern Forest and provide essential support to communities grappling with the risks and opportunities of biomass energy development.

To request a copy of The Center's complete audited financial statement, please contact Jane Fink: jfink@northernforest.org or 603-229-0679, ext. 103.

Statement of Activities

Fiscal Year 2010 (May 1, 2009 – April 30, 2010)

Audited combined statement for The Northern Forest Center and its subsidiary, Sustainable Forest Futures

Income

Individuals	313,052
Foundations & Corporations	688,249
Program Income	86,925
Interest	4,856
Other	928
In Kind Support	9,371
Transfer from Reserve	108,208
Total Income	1,211,589

Expenses

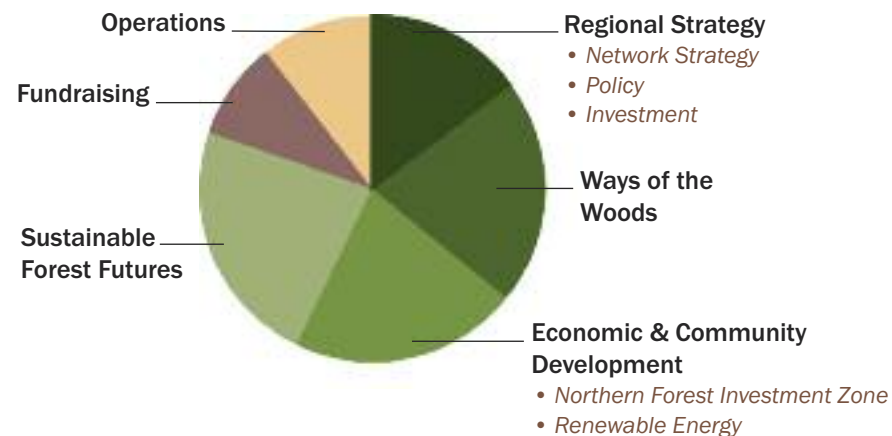
Program	975,455
Operating	109,758
Fundraising	126,376
Total Expense	1,211,589

Net Assets

Beginning of Year	1,234,820
End of Year	1,126,612
Change in Net Assets	(108,208)



FY2010 Expenses



Personal Investment in the Northern Forest

Individual donors combine with long-term foundation grants to support programs

The Northern Forest Center is grateful to all the individuals, businesses, foundations and government donors who so generously supported our work. Every gift, at every level, supports our work: advocating for the Northern Forest region and helping its communities benefit from forest-based conservation and economic development. We could not do this important work without your continued investment.

Thank you.

IN MEMORIAM

With sadness, we wish to recognize those individuals who passed this year and who brought their own personal passion, artistry, and commitment to the Northern Forest.

In fond remembrance of Robert Riley, Sr., Henry Jordan, and Lenita Bofinger.

GIFTS FROM INDIVIDUALS

Edwin Alexander
George & Harriet Baldwin
Steve^S & Gail Barba
Barbara Barnes
Richard & Nancy Bartlett
Sylvia Bates & Tom Masland
Harold Bauer & Beth Collins
George & Noelle Beatty
Peter & Emily Benson
Peter Bergh & Janet Prince
Irene & Bill Berry
Marc & Francine Bigney
Keith Bisson
Donald Blackmer
Steve Blackmer & Kelly Short[‡]
Putnam & Marion Blodgett
Paul^S & Lenita Bofinger
Brad & Kathy Boyd
Darby & Lisa Bradley
Elizabeth Breunig
Emilie & Thomas Burack
Joan Burchenal
Patricia Burnham
Kathleen & Craig Byrum

Key

President's Council (donations of \$1,000 or more) are **in bold**

^S Board member

[‡] Employee

Jennifer & Paul Casey
Lisa D. Challender[‡]
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Robert & Janice Chapman
Charles Clusen^S & Gail Curran
Kenneth Colburn
Harold Cole
John^S & Ellen Collins
Warren & Brammie Cook
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Alfred & Bertha Fauver
Fred Fauver (*gift from Al & Bertha Fauver*)
Frederick & Patrice Ficken
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Terry^S & Christine Large
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Sydney Lea & Robin Barone

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Gertrude Lepine & Jeanette Lepine
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Wilhelm Merck & Nonie Brady
John & Catherine Mersfelder
Michele Miller
Margot & Roger Milliken
Jerry & Marcy Monkman
John T.B. Mudge
Isabel Mundy
Theodore Smith & Mary Newmann
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Anne Nordstrom & William Batesole
John Norris, III & Catherine Houlihan
Doreen Oliveira[‡]
Kathryn Olmstead
Peter S. Paine, Jr.

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Walter Peterson
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Larry Morris
Jo Radner
Katherine Rhoda
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Isabel Riley
**Robert A. Riley, Jr.^{T/S} &
Tabitha Deans Riley**
Sarah Riley
Richard Rockefeller
David & Linda Rockwood
Steven Rohde^T
Thomas Rumpf & Annee Tara
Dianne Russell &
Christina Nichols
Richard Russman
Ann Hope Ruzow-Holland &
David Holland
Arthur & Harriet Savage
Evan Schwartz
Nancy Sheridan & Louise Taylor
Ashley Short
Joe^T & Liz Short
Barbara Slaiby
Stuart & Jean Smith
Nancy Stearns
Peter Stein & Lisa Cashdan
Byron Stookey
Sarah C. Street
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The Center thanks Public Service
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Please call Paula Stimpson
at 603-229-0679, ext. 108,
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northernforest.org](mailto:pstimpson@northernforest.org), to
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